

Tec de Monterrey Education Group: Vision in action towards 2030



Over six hundred leaders attended the 2026 Board Meeting. Find out about the progress made and what happens next.

16/02/2026

AM Estudios

“Education is the start of what is possible.”

With this statement, **Ricardo Saldívar, Chairman of the Board of the Tecnológico de Monterrey Education Group**, provided board members with a summary of the **conviction** that has guided the institution since its founding.

“The *history* of our Education Group *is not common*,” commented Saldívar at the start of the **2026 Board Meeting**. He went on to explain that, in a country with a centralist tradition, the institution **that came into existence far from the capital** has **forged a nationwide presence** from north to south and east to west.

Saldívar added that its presence and national reach are a source of pride and embody the **purpose** and vision that inspired its founders.

He underscored in his message that, after a year of institutional evolution, the **Education Group** (which comprises [Tecnológico de Monterrey](#), [Tecnológico de México](#), and [TecSalud](#)) is moving forward with its **strategy for 2030**.

*“We **committed** ourselves to **education** as a conviction more **than eighty years ago**; **education** as a **national project** and as a **tool** for **building a more prosperous reality**,”* Saldívar emphasized.

Ricardo Saldívar, Chairman of the Board of the Tecnológico de Monterrey Education Group, opened the board meeting with a call to continue supporting education. (Photo: AM Estudios)



For his part, [David Garza](#), **Executive President of the Education Group**, outlined **the progress, challenges, and opportunities** facing higher education institutions in a **complex global and national environment**.

The **board meeting** was attended by **over six hundred national and international leaders** who sit on **Education Group boards** to review strategic progress and analyze trends in education, health, and research.

Forty years after this annual meeting was first held, **it was hosted in Mexico City for the first time with** Tec de Monterrey's Santa Fe campus **as the venue.**}

“Education is a national project and a platform that fortifies nations and their inhabitants.” - Ricardo Saldívar

The Education Group's evolution: From Vision to Action

Saldívar pointed out that the theme of the Board Meeting (***“The Plan in Action”***) reflects **tangible progress made in the strategic plan for 2030** presented last year and the **institutional evolution** that has made it possible to report **results** for the first time as the **Tecnológico de Monterrey Education Group**.

He explained that this structure unites **Tec de Monterrey, TecSalud, and Tecmilenio** in a single **management model** in which **each institution enhances its own identity** and **specific vocation** while working together to achieve a **common goal**: to **transform the lives of individuals** and **communities through education**.

With this approach, he added, the **Education Group** seeks to respond to diverse life stages and circumstances through differentiated academic models without losing sight of the conviction that been its guiding light for over eighty years: **education as a tool for transforming realities**.

“Education is a national project and a platform that fortifies nations and their inhabitants,” he emphasized.

Saldívar called on board members to **take an active role in implementing the 2030 strategy**, which strengthens the formation and evolution of local bodies,

promotes ties with communities, businesses, and authorities, and fosters a culture of generosity.

*“Those of us who make up the governing bodies of the Education Group **have the tremendous opportunity to guide and help local and regional leadership teams** to implement the strategy outlined and monitoring its effective implementation,” he said.*

*“What a great **cause** this is! We have decided to **give it our very best**,” he enthused.*



Over six hundred national and international leaders attended the 2026 Board Meeting. (Photo: AM Estudios)

Progress and challenges in a disruptive environment

Now that the 2030 plan has been finalized, the challenge is to make it a reality in a complex global context. This was how **David Garza**, the Education Group's executive president, expressed himself when describing the current situation in higher education.

Garza pointed out that **universities** face **questions** concerning the worth of an undergraduate degree, funding challenges, talent gaps, and the onrushing impact of artificial intelligence.

In this context, he stated that the **Education Group's** goal is to characterize itself as a **ray of hope** through the work of its three institutions.

*"Each institution has **a vision, a vocation, and certain priorities, but they are all united by the single purpose of transforming the lives of individuals and communities through education,**" he said.*

The most noteworthy advances and priorities expressed by Garza are:

Tecnológico de Monterrey

- *It has presence in twenty states across the country and more than **400,000 graduates** after almost eighty-three years.*
- *Nearly 30,000 students have graduated under the [**Tec21 model**](#) and are now gainfully employed.*
- *It is ranked among the [**top seventy universities in the world and number one in Latin America in terms of employability**](#) by Times Higher Education.*
- *The Tec has strengthened the [**Monterrey Innovation District**](#) with the [**Expedition FEMSA**](#) building at its center and the upcoming opening of the [**Eduardo Garza T. Innovation and Entrepreneurship Hub**](#).*
- *It Increased **industry funding** for applied research in 2025.*

TecSalud

- *It has consolidated the [**OriGen Project**](#), whose biobank achieved 100,000 samples: the world's largest for Latino population genetics.*
- *TecSalud [**collaborated with the University of Texas at Austin**](#), where a research unit was established outside Mexico.*
- *It made improvements to **highly complex clinical procedures and biomedical research**.*

- TecSalud has **international partnerships** to expand scientific and clinical reach.

Tecmilenio

- It has presence in **twenty-three states** with more than **60,000 students**.
- The **MAPS model** (modular, stackable, and customizable) was implemented; approximately 30% of Tecmilenio's enrollment is under this scheme.
- It focuses on **employability** and **purposeful training**.
- Tecmilenio has expanded its **flexible models** geared toward **different stages of life**.

David Garza addressed the challenges of higher education and implementation of the Tecnológico de Monterrey Education Group's strategy for 2030. (Photo: AM Estudios)



On the topic of the **Vice Presidency for Research**, Garza called for **strengthening ties with the private sector** to **promote applied projects** that

generate short-term solutions in the economic, social, or health fields.

He pointed out that, in an international context in which other countries have increased their investment in research and development, **the Tec must differentiate itself** through **creativity, collaboration, and greater coordination with industry**.

Garza also **highlighted the creation of the [Vice Presidency of Lifelong Learning](#)** to **expand training opportunities beyond traditional models** and **respond to a changing work environment**.

He reported that **Tec de Monterrey and Tecmilenio** already **teach more than 200,000 people** with refresher and retraining programs and hope to **increase this number to reach millions** through lifelong learning schemes aimed at developing new skills in the digital age.

On the subject of **artificial intelligence**, Garza explained how the world is undergoing the **largest investment in technological infrastructure in history** with rapid developments in model capabilities, automation, and intelligent agents.

He indicated that this transformation poses **a double challenge for universities: preparing students for a redefined work environment while also reflecting on which human skills should be developed to combat** the risk of “cognitive atrophy.”

He added that the **Education Group** should **not simply aspire to develop people’s skill** in the **use of these tools** but should also **lead the debate on their responsible use** and the **public policies that regulate them**.

The Santa Fe campus hosted this annual meeting for the first time. (Photo: AM Estudios)



Mexico City: Fifty years of presence and a strategy to deepen its footprint

As part of the [50th anniversary celebrations of Tecnológico de Monterrey in the Mexico City metropolitan area](#), the Board Meeting was held for the first time in the country's capital with the Santa Fe campus as the venue.

*"Today, as part of our strategy for 2030, we have decided to **enhance our presence in Mexico City** to **leave an even deeper mark**,"* said Saldívar.

He described **Mexico City** as a **place of national convergence**: the seat of the federal government, a center of progressive thought, and a historic destination for young people seeking educational, cultural, and employment opportunities.

He explained **that the Santa Fe, Mexico City, and State of Mexico campuses** will be at the center of the growth and positioning strategy with the aim of **attracting the best talent, consolidating alliances with academic peers, and strengthening ties with the productive sector.**

The Education Group's work: "It's forever"

At the end of his message, Garza shared the testimony of **Enrique Marco**, a **Tec graduate** who traveled 9,000 kilometers to reconnect with his alma mater during an anniversary celebration.

"The Tec embodies what we've been taught: to be responsible," Marco said in the video.

*"I remember the day I was awarded my degree. I put it back in its folder and lay it across my knees. **'Nobody can take this away because it's forever' I thought**",* he said emotionally.

For Garza, this is an **example** of how **the Education Group's work makes a difference in people's lives.**

"What we are doing, what we are planning, is forever; it's not just for a few years, it's forever."

For the executive president, this phrase sums up the **meaning behind the strategy and decisions taken today by the Education Group:** in an environment of rapid change, **education is not a short-term commitment, but a permanent commitment to people and communities.**

"What a great cause (education) is! We have decided to give it our very best." - **Ricardo Saldívar**

The 2026 Board Meeting

The **"Plan in Action"** Board Meeting discussed the lines of action of **the Tecnológico de Monterrey Education Group's strategic initiatives.**

The meeting featured [April Rinne](#), futurist, best-selling author, and advocate for humanity; **Ángel Cabrera**, 12th President of the Georgia Institute of Technology; **Pablo Legorreta**, founder, CEO, and Chairman of Royalty Pharma; and Professor

Mathias Uhlén, professor at the Royal Institute of Technology (KTH) in Stockholm, Sweden.

Prior to this meeting, the **Annual General Meeting** was held, at which **the results achieved and progress made in 2025** were reviewed.

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